



HEALTH QUALITY & SAFETY  
COMMISSION NEW ZEALAND



# **New adventures in statistical process control**

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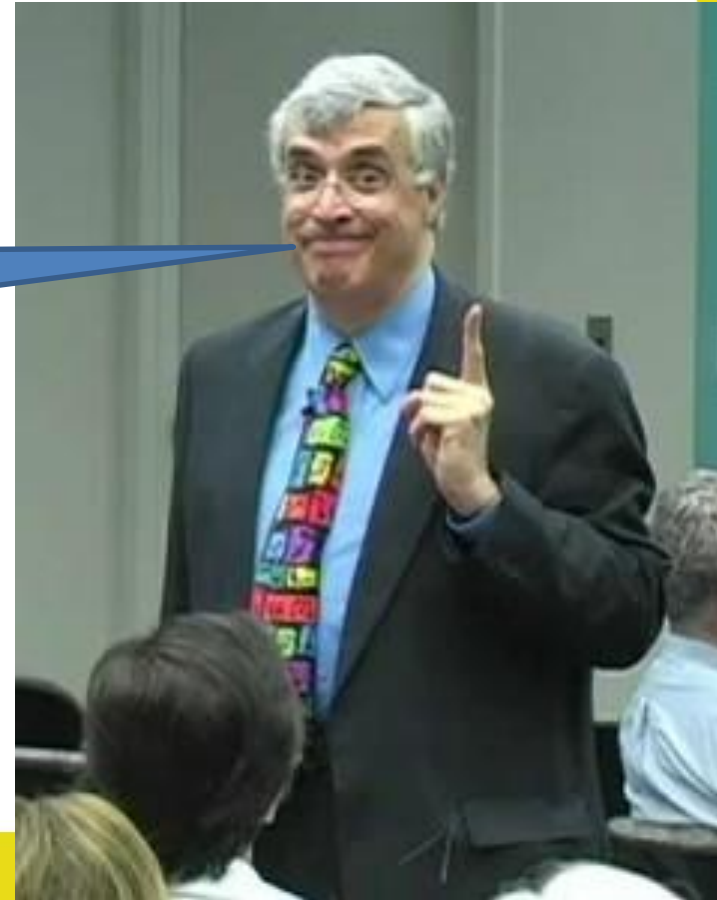
# Where I started with Statistical Process Control



# Bear in mind...

ONLY 1 to 2 %  
OF PEOPLE NEED  
ADVANCED STATISTICS!!

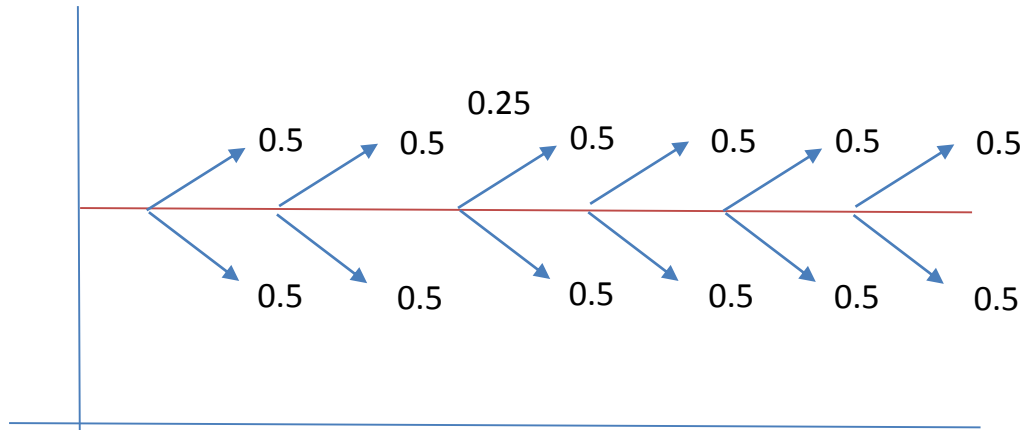
...but you are (probably) the one to two percent



# Agenda

- Why SPC is “proper” stats?
- Which chart to use when
- Cusum – spotting small changes quickly

# Why SPC is “proper stats”?



$$0.5^6 = 0.015625$$

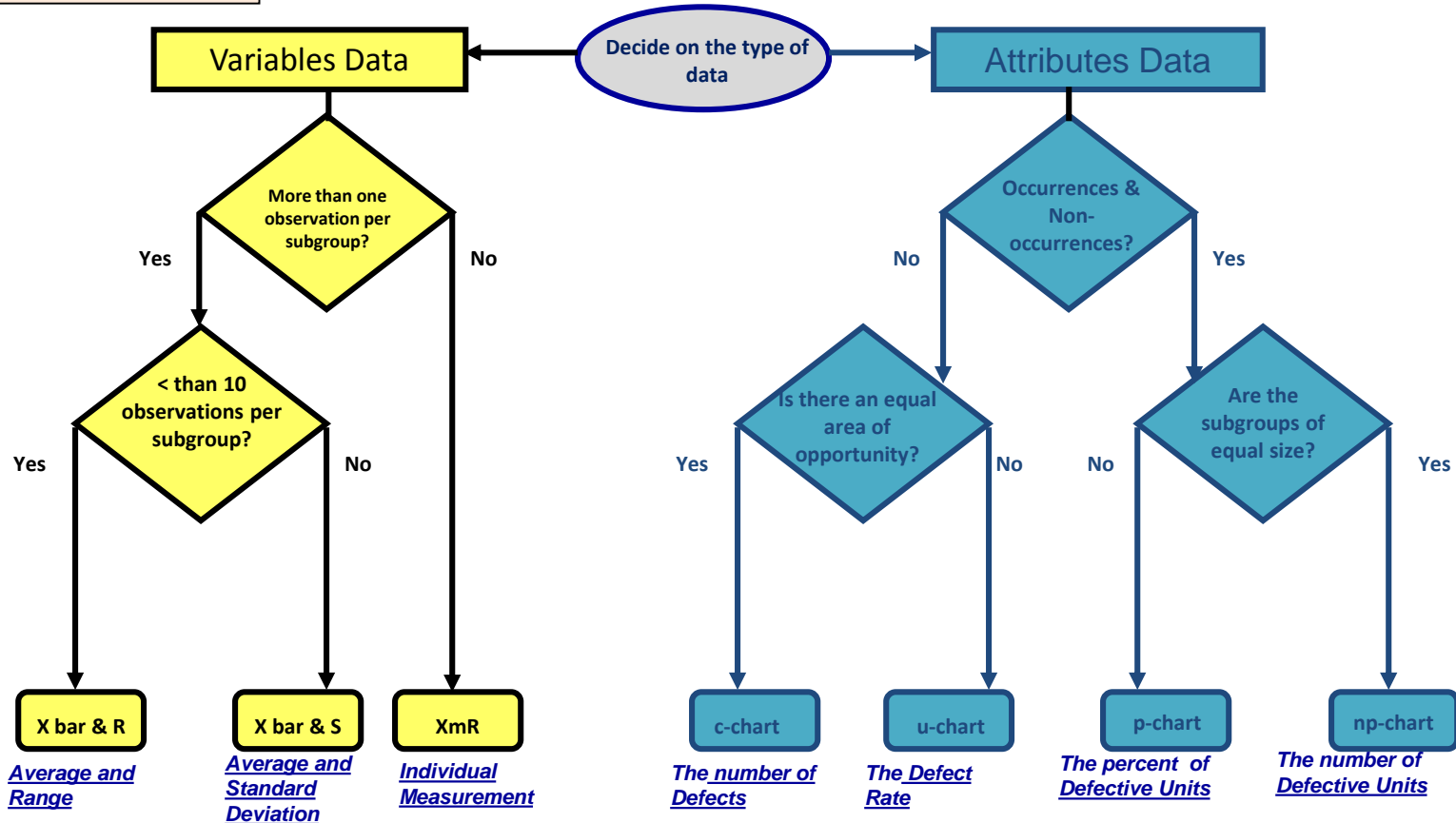
$$2 \times 0.5^6 = 0.03125$$

$$< 0.05$$

...the maths remains the same...


Source: Carey, R. and Lloyd, R.  
*Measuring Quality Improvement in  
Healthcare: A Guide to Statistical  
Process Control Applications*. ASQ  
Press, Milwaukee, WI, 2001.

# What control chart when



# Cusum – CUMulative SUM of differences

- Useful for small numbers
- Measures cumulative sum of differences over time from reference value
- Intrinsic / Extrinsic reference value
- Intrinsic – long term mean of a time series – essentially means cusum value will end at zero
- Extrinsic can be externally determined acceptable value or derived from a population mean for the same time series – often uses observed versus expected

 Can use logarithmic transformations of data (but we'll not get into that today)

# Basic difference

- Intrinsic – has something changed?
- Extrinsic – is something changing?



# Intrinsic method

- Suppose we have data on surgical site infection following hip and knee surgery
  
- Over to excel

# V- mask steps

1. Calculate series mean
2. Calculate difference of each data point from series mean
3. Calculate cumulative sum of differences
4. Calculate the Vmask
  - Calculate  $h$  (end mask range)
  - Calculate slope  $h \pm (khp)$



— Where  $p$  = periods before end point and  $k = 0.5$



# Intrinsic reference

- Good “after the fact”
- Useful for small numbers
- Does not allow comparison with absolute performance or other providers
- Not useful for spotting a process going out of control

# Extrinsic method

- Imagine we have some data for SAB infections
- Back to excel

# Extrinsic – observed versus expected

1. Calculate observed rate
2. Calculate expected rate
3. Calculate observed minus expected
4. Calculate cumulative sum of observed minus expected

*Max of  $Max(0, SH_{i-1} + X_i - target - k)$ ,  $Min(0, SL_{i-1} + X_i - target + k)$*

Where  $K = 0.5 \text{ Sigma}$ ,  $\text{Sigma} = \text{Mean R} / 1.128$



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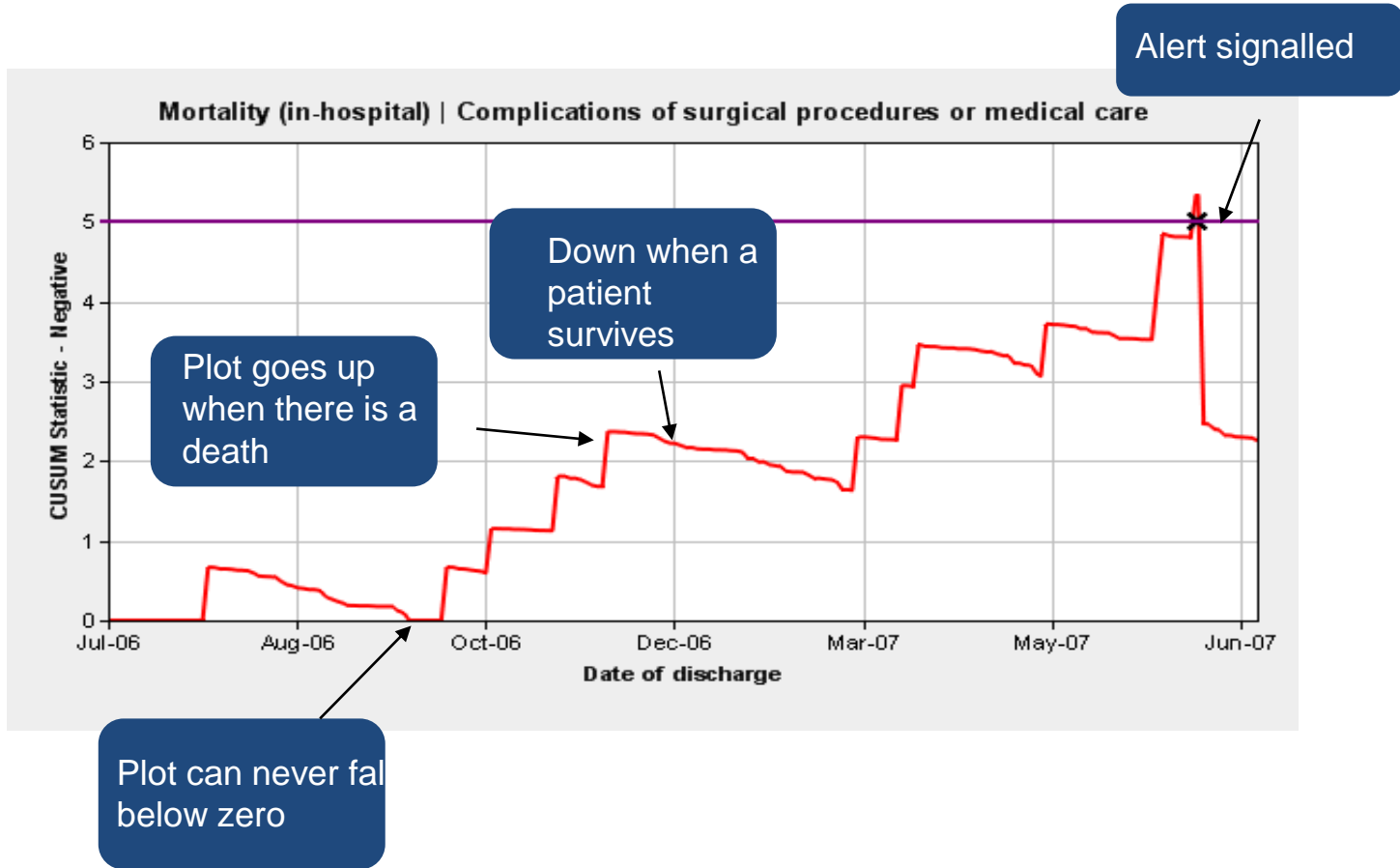
5. Add predefined alert level (4 or 5)



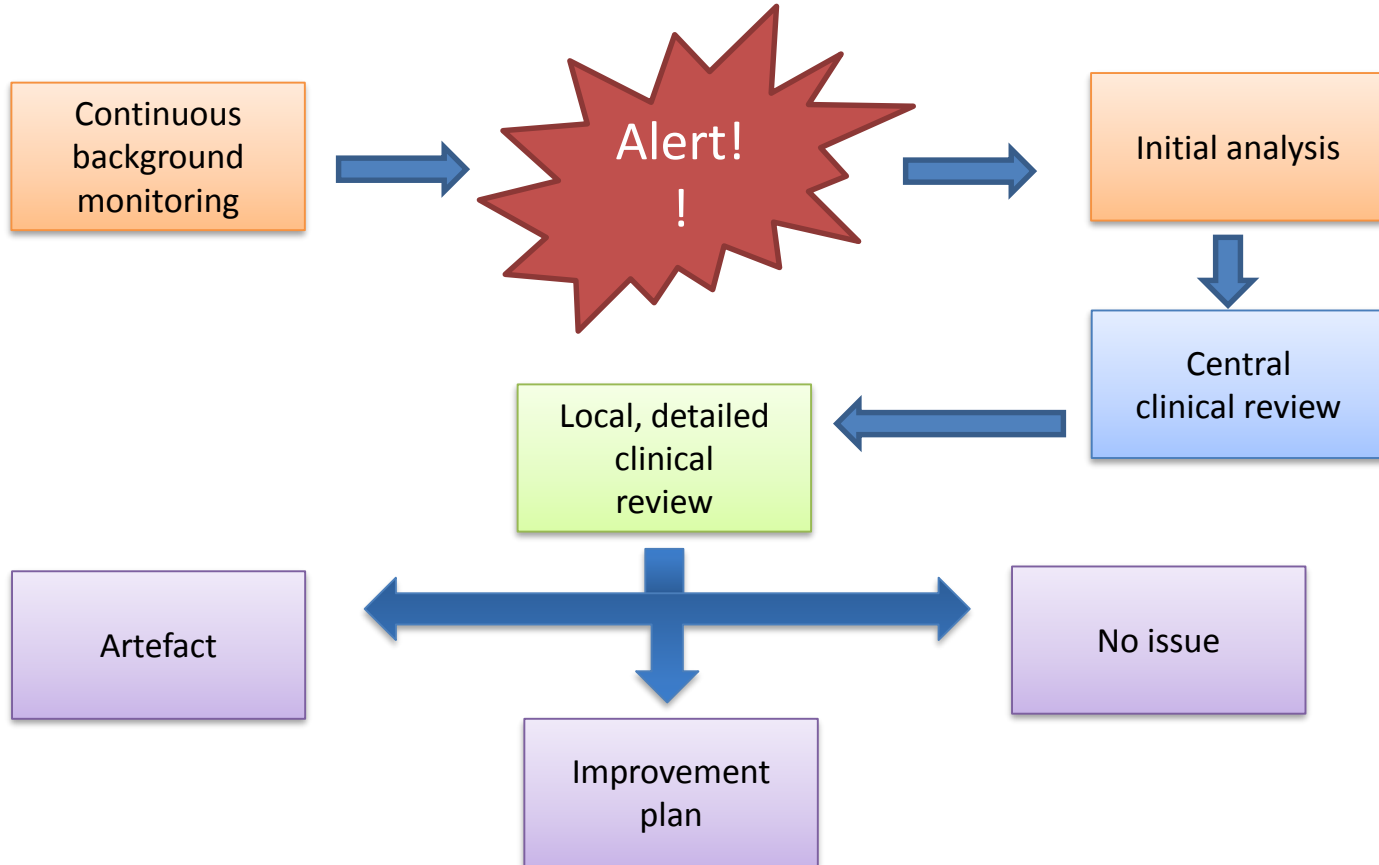
# Extrinsic reference

- Works well for surveillance systems
- Spots “out of control” in near real time

# Statistically relevant variation in “real” time



# Responding to alerts in real time





Thanks for listening