

# **Next steps**

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MHA quality improvement programme
12 February 2020



Learning from adverse events and consumer, family and whanau experience project timeline Te ako mai i ngā pāmamaetanga me te wheako tāngata whaiora me te whānau



### Evidence review

Communications

Partnerships

Engagement

### National engagement workshop for QMs, QIN

Wellington: 21 March 2019

- Setting the scene: why, what and how?
- Stocktake
- Mapping Learning from Adverse Events Report and policy

### Assemble team. consumer and Māori engagement, understand processes

Zoom coaching

18 April, 16

May, 20 June,

18 July, 15 Aug

MHA leaders

National workshop for Wellington: 26 June 2019

- Current state
- What do we know
- Learning from others Exploring how to move forward

### Supra-regional workshop/QIN meeting

Auckland: 12 Sept 2019 Wellington: 13 Sept 2019

- Launch
- Co-design
- Opportunities for
- improvement Reduce variation

Co-designing change ideas, preparation for testing in quality

improvement

Zoom coaching 17 Oct 21 Nov

Supra-regional workshop/QIN meeting Auckland: 11 Dec 2019 Wellington: 12 Dec 2019

Co-design

Develop change ideas ready for testing consistent with national guidelines

Action period 3

### Preparatory and co-design phase to establish team, review current processes, consider opportunities for improvement

### Prework

### Learning Session 1:

Auckland: Wed 12 Feb 2020 Christchurch: Thurs 13 Feb 2020

Zoom coaching

16 January



- System of profound knowled
- Quality improvement tools
- Developing change ideas
- Data collection

### Learning Session 2:

Via Zoom: Wed 6 May 2020 Time: 10.00am - 12.00pm

Review of driver diagrams Plan-do-study-act cycles

leasurement

Zoom coaching

18 June

Action period 2

### Learning Session 3:

Wellington: Wed 29 July 2020 Auckland: Thurs 30 July 2020

- Updating your theory
- Monitoring Sharing learning
- Spread and sustainability

Action period 1

Zoom coaching

12 March

16 April

rality improvement phase – testing, modifying and implementing change ideas

Learning from adverse events and consumer, family and whānau experience project teams

> 2019 MHA QIF participants

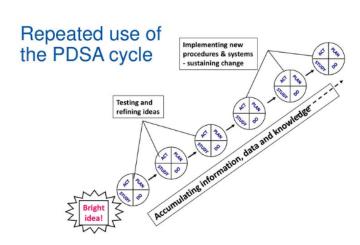
Learning from adverse events and consumer, family and whanau experience project outcomes:

- Develop a suite of key outcome, balancing and process measures (provisionally by November 2019)
- Support DHBs to produce standardised, simplified processes and protocols for triaging, investigating, reporting, learning from and following up adverse events in MHA services aligned with the National Adverse Events Reporting Policy (by July 2020)



## What will you do by next Tuesday?

- What could you take straight away from elsewhere?
- Identify a change idea from your co-design process and start to develop a testing plan.
- Plan should include:
  - the outcome you are after
  - the change idea
  - your prediction
  - when you will do this (next week).





## What will you do by next Tuesday?

- Confirm who is in your project team, including sponsor.
- Refine your elevator pitch.
- Complete co-design, engage, capture and understand phases.
- Theme your change ideas.
- Participate in the Zoom tutorials at 12–1pm on 12 March and 16 April 2020.
- Prepare for learning session two on 6 May 2020.
- Continue with your project charter documentation.



## **Project charter**

- The initial step towards answering the three Model for Improvement questions.
- Basic description of your project:
  - what are you trying to accomplish?
  - ambition
  - measurable how much
  - time-limit by when
  - very specific short and concise.

### Model for Improvement

What are we trying to accomplish?

How will we know that a change is an improvement?

What change can we make that will result in improvement?





## Project charter cont...

- Connect the aim statement to your organisation's strategic plan.
- A 'live' document to be used throughout the pro.ject

### Model for Improvement

What are we trying to accomplish?

How will we know that a change is an improvement?

What change can we make that will result in improvement?





## **Project charter components**

- Who and what will be affected: consumers, staff.
- Measures: has change resulted in improvement?
- Ideas for change: what changes will lead to improvement?
- Improvement team: who do we want on the team, outline roles and responsibilities.



### Project charter

| Project Name: |                       |                            |                | Date: |  |
|---------------|-----------------------|----------------------------|----------------|-------|--|
| Sponsor:      |                       | Improvement<br>Advisor:    |                |       |  |
| Team Members: | ? (project lead),     |                            |                |       |  |
|               |                       | ct aligns to the organisat | ion's strategy |       |  |
| Timeframe:    | Date Start - Date Fit | sish (Clasure)             |                |       |  |

### Project Ba

- State the purpose and need for this work.
- Provide background and evidence (data) to describe problem/issue.
- Where is it happening? Where is the opportunity? Who is impacted by it?
   State customer expectations i.e. what is the target condition that is desired?

### Aim Statement

- Outcome: Who is the main beneficiary and what will they gain?
   Timeframe: What is the time frame (expected dates for key milestones and completion)? Have you
- given this or are you setting your own timescales?

  Goal: Can you express your desired outcome in terms of specific numerical goals.
- Project Scope

  In scope:

  Dut of scope:

  Out of scope:

  Out of scope:

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## Project charter components cont...

- Problem statement: why are we doing this?
- Identify the aim: aim statement, how much by when?
- Scope, area of focus, timeframe: avoid world hunger.
- What we want to achieve: goals for improvement.



### **Problem statement**

A well-written problem statement contains the following:

- When are we seeing this problem?
- How big is the problem?
- What specifically is the problem?
- What requirement did we fail to meet?
- Is there evidence that quantifies this?
- Your problem statement should never include a cause for the issue at hand. If you knew the cause, you wouldn't need to create the statement.

In the past two months (defines when the issue occurs) the quality reports contained more than two errors on average (the issue), greater than the zero errors expected.



### **Aim statements**

- 1. Develop a clear process that enables consistent, compassionate and collaborative engagement with whānau after a serious incident.
- 2. Learnings from adverse events will improve outcomes for consumers, family and whānau.
- 3. From July 2020 to December 2020 we aim to increase compliance for completion of reviews (SAC1/SAC2 70-day timeframe) to 80 percent.



### Aim statements cont....

4. 80 percent of adverse event reviews will have evidence of consumer, family and whānau involvement in the process by 31 December 2021, and show an increase in the completion of reviews in the agreed timeframe from 50 percent to 85 percent by 31 December 2021.



### **Breakout session**

### Start/continue on your project charter:

- Clarify who is part of your team.
- Define your problem.
- Create an aim statement.
- Describe scope.
- Think about possible measures (outcome, process, balancing).
- Outline ideas for change.
- Include your driver diagram.



### Project charter

| Project Name: |                   |                                 |               | Date: |  |
|---------------|-------------------|---------------------------------|---------------|-------|--|
| Sponsor:      |                   | Improvement                     |               |       |  |
|               |                   | Advisor:                        |               |       |  |
| Team Members: | ? (project lead), |                                 |               |       |  |
|               |                   | roject aligns to the organisati | on's strating | y     |  |
| Timeframe:    | Date Start - Date | e Finish (Clasgre)              |               |       |  |

### Project Background

- State the purpose and need for this work.
   Provide background and evidence (data) to describe problem/issu
- Where is it happering? Where is the opportunity? Who is impacted by it?
  State outcomer expectations i.e. what is the target condition that is desired.

- Outcome: Who is the main beneficiary and what will they gain?
   Timeframe: What is the time frame formerted dates for key milestones and completion.
- given this or are you setting your own timescales?

  Goal: Can you express your desired outcome in terms of specific numerical goals:

| Project Scope  |   |  |  |  |
|--|---|--|--|--|
| In scope:  | Out of scope:   |  |  |  |
| Hira many and what type of organisational units<br>(units, departments, dictions, siles, etc.) are<br>instead?     Any specific publishs / conditions? | Any seems, patients, processes, systems that are<br>excluded from this project? |  |  |  |



### Your feedback



Te ako mai i ngā pāmamaetanga me te wheako tāngata whaiora me te whānau Learning from adverse events and consumer, family and whānau experience project

### Learning Session One feedback form

| Wednesday 12 February, Ellerslie Event Centre, Auckland |                             | (please tick as applicable) |  |  |
|---|-----------------------------|-----------------------------|--|--|
|   |                             | ш                           |  |  |
| Thursday 13 February, Airport                           | (please tick as applicable) |                             |  |  |
| What worked well?                                       |                             |                             |  |  |
|   |                             |                             |  |  |
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|   |                             |                             |  |  |
|   |                             |                             |  |  |
|   |                             |                             |  |  |
|   |                             |                             |  |  |
| What could be improved?                                 |                             |                             |  |  |
|   |                             |                             |  |  |
|   |                             |                             |  |  |
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|   |                             |                             |  |  |
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|   |                             |                             |  |  |
| Any other comments?                                     |                             |                             |  |  |
| Any other comments:                                     |                             |                             |  |  |
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